

# CLEANUP WORKPLAN

*City of Chicopee*  
**Workplan for CERCLA Section 104(k) Cleanup Cooperative Agreement**  
*10/1/2014 – 9/30/2017*

**1. GOAL 3: Cleaning Up Communities and Advancing Sustainable Development**  
**Objective 3.1 Promote Sustainable and Livable Communities**

**CFDA: 66.818 Assessment, Cleanup, and Revolving Loan Fund Grants**

**OBJECTIVE:** The Small Business Liability Relief and Brownfields Revitalization Act (SBLRBRA) was signed into law on January 11, 2002. The Act amends the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), as amended, by adding Section 104(k). Section 104(k) authorizes the U.S. Environmental Protection Agency (EPA) to provide funding to eligible entities to inventory, characterize, assess, conduct planning related to, remediate, or capitalize revolving loan funds for, eligible brownfield sites. Entities are selected from proposals prepared in accordance with the “Proposal Guidelines for Brownfield Assessment, Revolving Loan Fund, and Cleanup Grants,” and submitted in a national competition. The City of Chicopee, MA as a general purpose unit of local government was selected for Cleanup funding in the FY 2014 competition.

The Former Uniroyal Tire Complex, located in the City’s Chicopee Falls neighborhood, consists of approximately 28 acres of land, originally developed during the late 1800s. The Site was utilized as a lumber yard prior to the manufacture of bicycle tires and later, automobile tires, truck tires and adhesives. Uniroyal Inc. closed their plant in 1980 and sold the property to Facemate Corporation in 1981. Facemate leased portions of the Uniroyal buildings to various companies for manufacturing, printing, machine shops, office, storage and health care facilities. The City took ownership of the property in 2009. Currently, sixteen (16) vacant buildings, encompassing 1.5 million square feet, remain at the Site.

The vacant Uniroyal Site is considered blight on the neighborhood – providing no economic, social or environmental benefits to Chicopee. To best benefit Chicopee Falls and the City, the goal of the project to be funded by this cooperative agreement is to complete the cleanup and management of contaminated rail bed soils on Uniroyal Parcel #147-10 – a former rail line spur that runs through the larger Uniroyal property. The completion of these cleanup activities assists the City in preparing the former Uniroyal property for future redevelopment as proposed through strategies identified in the comprehensive RiverMills Vision Plan.

Cooperative Agreement funding will be used to cover the costs of activities at or in direct support of brownfields sites as defined under CERCLA 101(39). The overall coordination of the Cooperative Agreement will be carried out by Lee M. Pouliot, ASLA / LEED Green Associate, Planner & Administrator in the City’s Office of Community Development, assisted by additional Community Development staff, the City Treasurer’s Office and City Solicitor Marshall Moriarty. Technical assistance and oversight will be provided by the City’s Licensed Site Professional (LSP), Alan Hanscom of BETA Group, Inc. The City selected BETA Group to provide LSP services for this project through a full and open competition including a public procurement process in compliance with state and federal procurement regulations and executed a contract

with BETA in January 2010. Additional assistance and oversight will be provided by the Massachusetts Department of Environmental Protection (MassDEP) via the Site's Brownfield Support Team (BST), led by Eva Torr, P.E. of MassDEP.

**Describe your project and cleanup plan:** The former Uniroyal Tire Complex and neighboring former Facemate Complex are part of 'RiverMills at Chicopee Falls,' a redevelopment project encompassing approximately 65 acres of Brownfields property. The RiverMills Vision Plan was completed in December 2010 and proposes the creation of an active and passive recreational network that reconnects the neighborhood to the Chicopee River. This network is the armature around which a mixed-use community of residential, commercial and office developments is molded. Based on extensive market analysis and community input, the redevelopment program includes the following elements:

- active and passive recreational network;
- 33,500 square feet of new commercial/retail space;
- 131,000 square feet of new office space;
- 131 new residential units;
- a 34,500 square foot Recreational Center; and
- a 21,000 square foot Senior Center.

Site clearance activities began in summer 2010 when the City completed demolition of Uniroyal Buildings 1-6. Additional clearance activities began during fall 2013 focusing on Uniroyal Buildings 7, 33 & 43. With financial support from the U.S. EPA Brownfields Cleanup Program, abatement activities are well underway on these three structures that will then immediately be demolished. The City has invested over one million dollars in these cleanup projects. An additional U.S. EPA Grant will support abatement activities in Uniroyal Building 26 – the former Administration Building, which has been targeted for redevelopment as part of the RiverMills Vision Plan and a Memorandum of Agreement (MOA) between the City and the Massachusetts Historical Commission.

Parcel #147-10 represents 26.203 acres of former rail line that bisects the Uniroyal property. The Site is characterized as a strip of land running north from Grape Street along the Chicopee River and then bisecting the lower and middle tiers of the former Uniroyal Tire Complex before terminating at Oak Street. The strip of land was formerly the Boston & Maine Railroad right-of-way for a rail line spur off the main line running adjacent to the Connecticut River, west of the Uniroyal Site. Historically, railcars delivered carbon black to the complex for use in tire manufacturing. In 2010, the City contracted with the Not-for-profit Iron Horse Preservation Society for the removal of rails and ties along a majority of the corridor. Rails and ties were not removed from the portion of the Site within the boundaries of the Uniroyal Site – this portion of the site is the focus of this cleanup project.

As with most rail lines throughout the Northeast, residual contamination in rail beds include: heavy metals (notably arsenic and lead), polynuclear aromatic hydrocarbons (PAHs); and pesticides/herbicides. The presence of this contamination has been confirmed with limited sampling of rail bed soils.

The proposed cleanup plan includes the preparation of specifications for the cleanup and management of existing rail bed soils on Parcel #147-10 through the Uniroyal Complex. Where residual contaminant levels meet acceptable risk management objectives under the

Massachusetts Contingency Plan (MCP), capping with two feet of an engineered barrier (i.e. parking areas) and/or three feet of soil in landscaped areas is often a cost effective strategy that is protective of both human health and the environment. It is likely that this alternative would also include off-site management of: recyclable and reusable material (rails, contaminated soil); all hazardous and special wastes (including rail ties); and any other deleterious materials that are not suitable for capping on the Site. On-Site consolidation of certain debris and/or contaminated soil in designated areas (i.e. parking, under buildings, etc.) would also be implemented where appropriate and consistent with applicable regulations. For the portion of the rail bed soils between the Uniroyal Site and Grape Street, the implementation of Best Management Practices (policy issued by MassDEP) will be required. That policy provides for capping of rail bed soils on “rails to trails” projects, such as that currently being undertaken by the City.

Given the nature of the abatement work to be performed, no institutional or engineering controls would be necessary after completion. All necessary environmental controls will be implemented and properly monitored over the course of the project.

**1. FUNDING: \$200,000 Hazardous Substances; \$0 Petroleum**

**2. BUDGET:**

	<b>Task 1: Cooperative Agreement Oversight</b>	<b>Task 2: Cleanup Design &amp; Procurement</b>	<b>Task 3: Cleanup Activities</b>	<b>Task 4: Air Monitoring &amp; Post-Cleanup Air Clearance Testing</b>	<b>Total</b>
Personnel					
Fringe Benefits					
Travel	\$2,500				\$2,500
Equipment*					
Supplies	\$1,000				\$1,000
Contractual		\$40,000	\$132,000	\$24,500	\$196,500
Other (specify)					
<b>Total Federal Funding</b>	<b>\$3,500</b>	<b>\$40,000</b>	<b>\$132,000</b>	<b>\$24,500</b>	<b>\$200,000</b>
<b>Cost Share**</b>	<b>\$10,000</b>		<b>\$30,000</b>		<b>\$40,000</b>
<b>Total Budget</b>	<b>\$13,500</b>	<b>\$40,000</b>	<b>\$162,000</b>	<b>\$24,500</b>	<b>\$240,000</b>

\* EPA defines equipment as items that cost \$5,000 or more. Items costing less than \$5,000 are considered supplies.

\*\*For each Task which includes an estimated cost share contribution, indicate how the estimate was calculated in a Budget Detail Attachment (Attachment 1).

### 3. WORKPLAN TASKS:

#### Task 1: Cooperative Agreement Oversight

Task 1 - Cooperative Agreement Oversight Subtasks (Commitments) Pre-Cleanup	Anticipated Outputs (projected activities, deliverables, reports) and Anticipated Outcomes (projected results, effects, improvements)	Anticipated Accomplishment Date(s) (Month/Year)	Actual Accomplishment Date(s)
<b>Establish Information Repository</b>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Digital and hard-copy repositories of documents which allow the public to review site assessment &amp; cleanup history/progress</li> <li>• On-going updates to the City's Brownfields Website: HEALChicopee</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Educate community on the planning process for assessment and cleanup activities</li> <li>• Detail process to select preferred cleanup alternative</li> <li>• Allow ongoing community interaction with Brownfields Program through the City's Brownfields Website</li> </ul>	Establish repository and HEALChicopee by 8/30/14; ongoing updates with draft and final documents	

<p><b>Reporting</b></p> <ul style="list-style-type: none"> <li>• Prepare quarterly reports, M/WBE semi-annually and FFR form at the end of the reporting period</li> <li>• Enter site data in ACRES</li> <li>• Prepare final report and grant closeout material</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Quarterly reports and other forms; updated ACRES database; final report and closeout forms</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Ensures compliance with Terms &amp; Conditions reporting requirements</li> </ul>	<p>Quarterly reports every quarter; M/WBE forms 3/30 &amp; 9/30; ACRES updated when site activities occur</p>	
<p><b>Request for Reimbursements or Advances</b></p>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Forms submitted to Las Vegas for payment</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Reduce unliquidated obligations</li> </ul>	<p>Ongoing</p>	
<p><b>Travel &amp; Training</b></p> <ul style="list-style-type: none"> <li>• Attend brownfields related meetings, training sessions and conferences</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Attend meetings, conferences and/or training sessions</li> <li>• Potential development of RiverMills presentation(s) for upcoming national Brownfields Conference</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Increase knowledge of brownfields issues and programs</li> <li>• Share Brownfields experiences in Chicopee with other municipalities</li> </ul>	<p>Ongoing</p>	
<p><b>Prepare Community Relations Plan</b></p> <ul style="list-style-type: none"> <li>• Prepare plan to involve public in cleanup activities</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Plan for involving the community in cleanup activities</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Improve understanding and participation in cleanup and redevelopment process</li> </ul>	<p>9/30/14</p>	
<p><b>Prepare Analysis of Brownfields Cleanup Alternatives (ABCA)</b></p>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Approved ABCA documenting how and why cleanup alternative was selected</li> <li>• ABCA placed in information repository, etc.</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Ensure proper cleanup alternative is selected and communicated to the public</li> </ul>	<p>11/30/14</p>	
<p><b>Implement 30-Day Public Comment Period on ABCA</b></p>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Allow for review and comment of cleanup related documents</li> </ul>	<p>12/1/14</p>	

	<p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Develop consensus on most appropriate cleanup alternative</li> </ul>		
<b>Public Meetings</b>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Meeting to inform the public of cleanup activities and provide a chance for input &amp; comment</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Improve understanding of cleanup and allow for potential, appropriate modifications based on public input</li> </ul>	Estimate of one public meeting during ABCA Public Comment Period. Additional community input to be solicited through the HEALChicopee website	
<p><b>Prepare Decision Document</b></p> <ul style="list-style-type: none"> <li>• Document results of public comment period and public meeting to include comments received, public meeting attendance, response to relevant comments, selection of final cleanup remedy, any changes to the final cleanup remedy, etc.</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Memo or letter, with appropriate attachments</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Ensure that the public comment process is documented and final cleanup remedy is selected</li> </ul>	12/31/14	
<p><b>Historic Preservation</b></p> <ul style="list-style-type: none"> <li>• Assist EPA project Officer in collecting information and determining if Section 106 applies</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Information and reports required to comply with Section 106 historic preservation requirements</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Compliance with Section 106 historic preservation requirements</li> </ul>	8/30/14	

## Task 2: Abatement Design & Procurement

Task 2 – Abatement Design & Procurement Subtasks (Commitments)	Anticipated Outputs (projected activities, deliverables, reports) and Anticipated Outcomes (projected results, effects, improvements)	Anticipated Accomplishment Date(s) (Month/Year)	Actual Accomplishment Date(s)
<b>Obtain Licensed Site Professional Services</b> <ul style="list-style-type: none"> <li>• Provide documentation of procurement process followed in 2010 to EPA Project Officer including Request for Proposals and existing contract</li> <li>• Prepare scope of work, negotiate fees and execute contract</li> <li>• Develop deliverables schedule, project timeline</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>• High quality, professional work products that meet the City’s and EPA’s expectations</li> <li>• Confirmation in quarterly report that LSP selection was completed and made</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>• Maintain effective work force to meet work plan commitments</li> </ul>	8/30/14	
<b>Hold a kickoff meeting with State, EPA, LSP &amp; local project administrators</b>	Outputs: <ul style="list-style-type: none"> <li>• Meeting &amp; Minutes</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>• Ensure all agencies are in agreement with cleanup plan</li> </ul>	1/31/15	
<b>Green &amp; Sustainable Remediation (GSR)</b> <ul style="list-style-type: none"> <li>• Incorporate green and sustainable remediation principles/techniques into your project</li> <li>• Address regional climate change and resiliency issues in ABCA and alternatives analysis</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>• GSR language in ABCA and RFP</li> <li>• Track and report GSR in quarterly reports</li> <li>• Documentation of review of potential climate change impacts/project resiliency to cleanup project.</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>• Greener and more sustainable cleanup</li> <li>• Resiliency of cleanup project to address climate change impacts</li> </ul>	Before, during and after remediation activities	
<b>Prepare Site Specific Quality Assurance Project Plan &amp; Health and Safety Plan</b> <ul style="list-style-type: none"> <li>• Prepare a SSQAPP for any environmental post cleanup sampling to be conducted on site and submit to EPA for approval</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>• EPA approved SSQAPP</li> <li>• Place SSQAPP in information repository</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>• Ensure proper confirmatory testing methods and analytical data results are achieved</li> </ul>	1/31/15	

<p><b>Abatement Design &amp; Engineering</b></p> <ul style="list-style-type: none"> <li>• Complete additional pre-cleanup assessment, if required</li> <li>• Develop construction documents and technical specifications for cleanup</li> <li>• Develop budget detailing use of EPA funds for cleanup</li> <li>• Complete RFP/bid package for cleanup project (including Davis-Bacon requirements)</li> <li>• Secure Alternative Work Practices (AWP) Plan from MassDEP</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Approved remedial action and engineering/design documents and an approved budget</li> <li>• Place documents in information repository, etc.</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Ensure cleanup will be done in compliance with state response program and EPA funds will be used for eligible costs</li> </ul>	2/28/15	
<p><b>Project Bidding / Cleanup Contractor Selection</b></p> <ul style="list-style-type: none"> <li>• Advertisement</li> <li>• Proposal Review</li> <li>• Selection</li> <li>• Contract Execution</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• RFP/Bid Package</li> <li>• Selection of cleanup contractor</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Ensure selected cleanup contractor is qualified and able to complete abatement work as anticipated in RFP</li> </ul>	3/31/14	
<p><b>Project Status Meetings</b></p> <ul style="list-style-type: none"> <li>• Conduct periodic project status meetings with LSP to discuss project issues and priorities</li> </ul>	<p>Outputs:</p> <ul style="list-style-type: none"> <li>• Hold meetings</li> <li>• Minutes to document meeting discussions</li> </ul> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Ensure LSP addresses all project priorities and objectives</li> </ul>	Ongoing; as required	

### Task 3: Abatement Activities

Task 3 – Abatement Activities Subtasks (Commitments)	Anticipated Outputs (projected activities, deliverables, reports) and Anticipated Outcomes (projected results, effects, improvements)	Anticipated Accomplishment Date(s) (Month/Year)	Actual Accomplishment Date(s)
<b>Oversight of cleanup activities</b> <ul style="list-style-type: none"> <li>LSP conducts appropriate site inspections during remediation to ensure compliance with cleanup plans</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>Weekly inspections</li> <li>Site reports by LSP</li> <li>Documents placed in information repository</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>Ensure cleanup is conducted in compliance with all federal and state regulations</li> </ul>	Ongoing; weekly during remediation activities	
<b>Davis-Bacon Documentation</b> <ul style="list-style-type: none"> <li>Conduct site inspections to ensure proper wage rates and posters are available to workers on-site</li> <li>Collect, review and maintain payrolls</li> <li>Conduct on-site labor interviews</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>Payrolls, labor interviews, etc.</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>Ensure compliance with Davis-Bacon requirements</li> </ul>	Ongoing, during remediation activities	
<b>Cleanup Activities</b> <ul style="list-style-type: none"> <li>Complete cleanup activities per approved remedial action and engineering/technical documents</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>Cleanup and management of on-site debris, waste and contaminated soils</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>Prepare site for redevelopment</li> <li>Protect health and environment of neighborhood</li> </ul>	4/15/15 – 8/15/15	
<b>Cleanup Documentation</b> <ul style="list-style-type: none"> <li>Prepare and submit close-out documentation indicating that cleanup is complete and protective to human health and the environment and identifies any institutional controls and long term monitoring</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>Final cleanup reports documenting cleanup is complete</li> <li>Place documents in repository, etc.</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>State approval of cleanup and ensure cleanup is protective of human health and the environment</li> </ul>	8/15/15	
<b>Complete Cleanup Documentation</b> <ul style="list-style-type: none"> <li>Receive final cleanup complete letter from LSP and submit to EPA</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>Letter from LSP</li> <li>Letter submitted to EPA</li> <li>Placed letter or documentation in information repository, reported in ACRES, and quarterly reports, etc.</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>Cleanup project completed</li> <li>City advances to Request for Design Proposals process for site redevelopment</li> </ul>	9/15/15	

**Task 4: Air Monitoring & Post-Cleanup Testing**

Task 3 – Air Monitoring & Post-Cleanup Testing Subtasks (Commitments)	Anticipated Outputs (projected activities, deliverables, reports) and Anticipated Outcomes (projected results, effects, improvements)	Anticipated Accomplishment Date(s) (Month/Year)	Actual Accomplishment Date(s)
<b>Air Monitoring &amp; Post-Abatement Testing</b> <ul style="list-style-type: none"> <li>Monitoring and post-cleanup testing completed by LSP, in accordance with SSQAPP</li> </ul>	Outputs: <ul style="list-style-type: none"> <li>Air samples and analytical results</li> </ul> Outcomes: <ul style="list-style-type: none"> <li>Confirm no release of hazardous materials to the environment (specifically asbestos)</li> </ul>	8/15/15	

- 5. QUALITY ASSURANCE:** Prior to undertaking confirmatory sampling, the City of Chicopee, through its LSP, will prepare and submit a Quality Assurance Project Plan (QAPP) which meets with the approval of the U.S. EPA Region I Brownfields Program. The QAPP will describe the sampling and analytical strategies, methods, and procedures approved by EPA.
- 6. PRE-AWARD COSTS:** The City of Chicopee requests the approval of pre-award costs for this Cooperative Agreement. It is estimated the City will need \$10,000 to do the following activities: Workplan Task I: Cooperative Agreement Oversight & Workplan Task II: Cleanup Design and Procurement (please see Workplan Task breakdown above in 3. Workplan Tasks).
- 7. ATTACHMENT 1:** Please see Attachment 1 for Task I & III Budget Information

**Task 1: Cooperative Agreement Oversight**

<b>Position/Title</b>	<b>Estimate Time (Hours)</b>	<b>Hourly Wage</b>	<b>Total</b>
Personnel	0	0	0
Total Personnel	0	0	0
Fringe (xx%)	0	0	0
Travel	\$2,500	/	\$2,500.00
Supplies	\$1,000	/	\$1,000.00
Contractual	0	/	0
Total Federal Funding	\$3,500	/	\$3,500.00
Cost Share (Cleanup & RLF only)	\$10,000	/	\$10,000.00
<b>Total Budget</b>	<b>\$13,500</b>	<b>/</b>	<b>\$13,500.00</b>

**Explanation of Costs**

\*Travel:

- Brownfields Related Meetings, Training Sessions and/or Conferences (plan for three (3) individuals attending up to six (6) events
  - Mileage (up to 1,000 miles x \$0.565/mile) = \$565.00
  - Tolls = \$135.00
  - Meals (3 people x 6 days x \$50.00/day) = \$900.00
  - Registrations (3 people x 6 events x \$50.00/event) = \$900.00

\*\*Supplies: Tell us what you intend to purchase and for how much

- Postage = \$100.00 (example)
- Copying = \$150.00 (example)
- HEAL Chicopee Website Maintenance & Hosting Fees = \$750

\*\*\*Contractual: N/A in Task 1

\*\*\*\*Cost Share: The City of Chicopee will meet the 20% cost share for all Tasks in the budget with Community Development Block Grant (CDBG) and Brownfields Priority Site funds, as administered by MassDevelopment. \$10,000 of the total Cost Share will be attributed to Lee M. Pouliot's time to complete all Cooperative Agreement Oversight sub-tasks.

### Task 3: Abatement Activities

Position/Title	Estimate Time (Hours)	Hourly Wage	Total
Personnel	0	0	0
Total Personnel	0	0	0
Fringe (xx%)	0	0	0
Travel	0	/	0
Supplies	0	/	0
Contractual	\$132,000	/	\$132,000.00
Total Federal Funding	\$132,000	/	\$132,000.00
Cost Share (Cleanup & RLF only)	\$30,000	/	\$30,000.00
<b>Total Budget</b>	<b>\$162,000</b>	<b>/</b>	<b>\$162,000.00</b>

#### Explanation of Costs

\*Travel: N/A in Task 3

\*\*Supplies: N/A in Task 3

\*\*\*Contractual: Contractual activities under Task 3 include the procurement of a cleanup contractor to complete the cleanup project as selected from the ABCA. Services will likely include the capping in place with on and off-site management of debris, wastes and contaminated soils following all applicable federal and state regulations.

\*\*\*\*Cost Share: The City of Chicopee will meet the 20% cost share for all Tasks in the budget with Community Development Block Grant (CDBG and Brownfields Priority Site funds, as administered by MassDevelopment. \$30,000 of the total Cost Share will be attributed to Abatement Activities.